

COUNCIL FOR DEVELOPMENT & RECONSTRUCTION
BEIRUT - LEBANON

No. : 930/1

Beirut, 18/02/2010

Ms. Marta Ruedas
Resident Representative
United Nations
United Nations House
Beirut, Lebanon

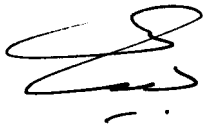
Dear Ms. Ruedas,

We refer to your letter 034/CM/TC dated 04 February 2010, pertaining to the new project funded by the Lebanon Recovery Fund: *"Recovery of Nahr el-Bared Surrounding Lebanese Communities Affected by 2006 and 2007 Conflicts"*.

Kindly find attached one signed original copy of the project document and note that we have retained one for CDR records.

Sincerely yours,

Council for Development and Reconstruction



Nabil A. El-Jisr
President



Enclosure

UNDP OFFICE - BEIRUT
FILE: 00072768
18 FEB 2010
INFO: RR
ACTION: CM

Project Document Format for non-CPAP Countries or Projects outside a CPAP

**United Nations Development Programme
Country: Lebanon
Project Document**

Project Title Recovery of Nahr el Bared surrounding Lebanese communities affected by 2006 and 2007 conflicts

UNDAF Outcome(s): By 2014, good governance reforms, with specific focus on national dialogue and inclusive participation, and government effectiveness and accountability, are institutionalized at different levels

Expected CP Outcome(s):

- Locally tailored livelihoods interventions implemented in the communities surrounding Nahr el-Bared.
- Lebanese and Palestinian groups promoting peace building among youth active and expanding.
- Livelihood and recovery interventions sustained in the context of broader poverty reduction strategies

Expected Output(s):

Output 1 Livelihoods of farmers, fishermen and SME owners improved through socio-economic interventions targeting training, technical and asset needs

Output 2 Living conditions and livelihoods of communities improved through small scale infrastructure projects

Output 3 Dialogue improved through local level interventions, particularly targeting youth

Executing Entity: UNDP

Implementing Agencies: UNDP

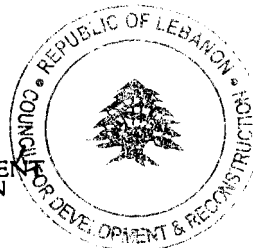
Brief Description

The objective of the project is to promote the social cohesion through restoring and improving livelihoods, capacity building and local level dialogue. The project is designed to restore livelihoods of 2,000 vulnerable households (13,400 individuals) in 28 communities of North Lebanon who have sustained significant direct or indirect losses related to the conflict of July - August 2006 and/or the Nahr el Bared conflict in 2007. Additionally, the project aims to provide a solid platform for development efforts in the area, by increasing youth in target areas maintain implemented projects and mobilise resources for further interventions by the end of 2010, building local capacities of participatory planning, management and implementation of development programmes, as well as, promoting local level dialogue.

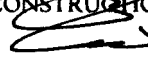
Programme Period:	2009-2011
Key Result Area (Strategic Plan)	Crisis Prevention and Recovery
Atlas Award ID:	00072768
Start date:	29 August 2009
End Date	30 February 2011 28


Total resources required	2,500,000 USD
Total allocated resources:	2,500,000 USD
LRF	2,500,000 USD

COUNCIL FOR DEVELOPMENT AND RECONSTRUCTION



Agreed by (Government)


PRESIDENT
NABIL A. EL JISR

Agreed by (UNDP): 

communities. Al-Tabbaneh is one of the poorest areas in the country with lack of organised service provision as very few governmental or private institutions serve the area. The population of the area constitutes of around 145,000 people. Historically, the conflict derives from the 1975-1990 Civil War when the two communities fought on opposite sides. At present, the Al-Tabbaneh and Jabal Mohsen are considered to be adjacent to the Government's *Third Ring* surrounding the NBC area (in particular Bedawi camp), and overspill of clashes do not only affect the two neighbourhoods but also development and recovery efforts of their adjacent areas.

In response to the 2007 crisis, UNDP provided continuous support to UNRWA, including the preparation of the Return Plan for refugees and the recovery component of the NBC Emergency Appeal. Similarly, the Agency has provided support to building the capacities of the Lebanese Palestinian Dialogue Committee (LPDC).

In January 2008, UNDP launched an integrated recovery project focusing on the 6 municipalities surrounding the NBC area; Muhammara, Bebnine, Bhanine, Minieh, Beddawi and Deir Amar funded by the Italian government. The project has been implemented through three core components i) restoring and improving infrastructure through the repair/upgrade of public assets (repair of roads, public lighting and other social infrastructure), ii) partially restoring livelihoods through the repair/upgrade of *private assets* (such as providing support Micro and Small Enterprises and cooperatives and iii) providing support to the coordination and implementation of early recovery interventions mainly through UNDP's support to the Lebanese Palestinian Dialogue Committee (LPDC) (in terms of support to human resources and transparent tracking of donor resources). Two supplementary components were subsequently added to the project and cover iv) youth and reconciliation and v) capacity building targeting mainly key local governance actors in the surrounding municipalities. A detailed progress report of UNDP's work (and its partners) can be found in Annex 2.

Strategically, UNDP has provided an integrated framework for a multi-sectoral intervention by the UN system aimed at promoting the early recovery of NBC surrounding communities affected by the events of 2006 and 2007, and has built at different points on the technical expertise of ILO (livelihoods coordination and employment services), UN-Habitat (capacity building of municipalities), UNICEF (water and sanitation), FAO (support to small farmers) and WHO (public health) in different ways. The Resident Coordinator's office has also supported the development of the cluster system in Tripoli. It is expected that this proposal will pursue this collaboration as required by the scope of the project.

The situation of poverty, aggravated since the 2006 war and NBC 2007 crisis, intensified already existing tensions between Lebanese and Palestinians and created new ones. Prior to the 2007 conflict, in addition to the political tensions, economic competitions influenced the relationships between the Lebanese and the Palestinians. The camp was economically integrated with the surrounding region. It had much trade and services activities and was the core provider to the region of Minieh- Dannieh and Akkar. The Lebanese population outside of NBC used to purchase goods and services at relatively low prices from the camp, a situation that created some tensions with Lebanese businesses owners. Subsequent to the crisis, in addition to the tensions related to severe human impact (from both sides), dissimilarities in the assistance and support provided to damaged communities engendered harsh new tensions.

crisis as detailed in Annex IV. The overall assistance to the area reaches more than USD 65 millions distributed as per the following: 43% waste and waste water, 24% education, 20% livelihood, 5% health, 3% irrigation networks, 2% transportation, 2% environment and 1% municipal infrastructure. For now, the support being provided focuses mainly on the six municipalities surrounding NBC so-called the surrounding area (82% of funds allocated) while the third ring is receiving less attention (18% of the funds allocated). Most of the interventions are implemented directly (92%) and only 8% are implemented through the government. The direct implementation is being achieved as per following: 76% by donors, 12% by NGOs, 7% by CDR and 3% by Un-Agencies³.

II. STRATEGY

Overall Objective of the Project:

The **overall objective** of the project is to promote recovery and social cohesion through restoration and improvement of livelihoods. The project is designed to target directly 2,000 vulnerable households (13,400 individuals) through the livelihoods intervention. Furthermore, the entire population of 290,000 individuals serve as indirect beneficiaries through the capacity building, infrastructure and dialogue interventions. Additionally, the project aims to construct a solid platform for development efforts in the area, by promoting local level dialogue. This will be achieved through building on the existing UNDP project *Early Recovery of the Nahr El Bared Surrounding Municipalities* by i) using already existing knowledge and networks associated to the region and its specificities and ii) enhancing and strengthening implemented or on-going interventions, in particular expanding the project from 6 municipalities to a total of 28 surrounding communities.

Specific Objectives of the Project (and lead agencies)

The **specific objectives** of this project are to i) recover and improve the livelihoods of 1,100 fishermen, 250 farmers, 150 SME owners and 350 cooperative/association members and their families ii) Identify and implement 4 sub-regional infrastructure projects connecting municipalities economic resources and iii) Enhance local dialogue, particularly targeting youth.

The project aims to recover and enhance both quality of life and livelihoods of the 28 surrounding communities through an integrated approach that serves the needs of communities through three components; i) Livelihoods through improvement of fishing and agriculture sectors ii) Improvement of Infrastructure connecting municipalities economic resources and iii) Improvement of Social Cohesion through Youth and Reconciliation activities. The overall approach is to ensure interventions cover the needs of Lebanese communities but also enhance local reconciliation. All interventions will be implemented through a gender mainstreaming approach, ensuring that project activities are designed to target both women and men equally from activity planning to intervention stages. Similarly, interventions will be implemented through environmentally sustainable approaches where relevant. Also, an Environmental Assessment is being conducted for the 6 municipalities and will be expanded to cover all 28 surrounding communities producing analysis on the environmental situation and recommendations forward.

The project will aim to partner with local level actors through municipal, cooperative and associational entities. Assessments will be conducted to find key partners in terms of economic development of the region, and through strengthening existing capacities, provide long term sustainability to the interventions. The project is aware of the region's need in terms of soft components, and aims to address interventions strategically from this point of view.

³ Figures provided by the Recovery and Reconstruction Cell - Prime Minister Office.

iii)Improvement of Social Cohesion through Youth and Reconciliation Activities

Although there is a crosscutting element of enhancement of social cohesion in all the components of the project, this specific intervention seeks to enhance local dialogue, specifically targeting youth, with the aim of creating communal activities and projects to further sustainability, as well as, link activities to municipal youth committees/ initiatives where appropriate. Activities under this component include:

- Conducting of local dialogue sessions
- Identification of target groups
- Planning and completion of 5 small scale youth projects in a participatory manner with beneficiaries involved from the start of the process. (including both hardware and software initiatives)
- Conducting of 2 Youth Camps for local youth

Management Arrangements

The project activities will be implemented, monitored and evaluated under the supervision of the UNDP Crisis Prevention and Recovery Unit. UNDP will oversee the overall implementation of the project interventions and will implement all operational activities directly, or through municipalities/cooperatives (following a quick capacity assessment). In addition, UNDP will form an agreement with some UN agencies (e.g. ILO, FAO) for the provision of technical assistance as described in the project document.

Given the need for enhanced coordination of recovery activities, this project will be directly executed by UNDP. The project will be implemented following UNDP policies and procedures and UNDP will assume overall management responsibility and accountability for project implementation under the directly executed components. Project implementation will be carried out in close coordination with already established programmes in the concerned areas, the UN agencies and other civil society organizations as indicated in the narrative of the project (e.g. through the UN livelihoods cluster for NBC).

A *Steering Committee*, made up of the Chief of the RRC, the UNDP CPR Advisor, the Art-Gold project manager, a representative of the RC office, the LPDC and CDR will meet every quarter to validate work plans and ensure proper implementation. In addition, the RRC will ensure that appropriate Line Ministries will be present as necessary, or *ad hoc* meetings with key national and local partners are conducted as required. Every week the project manager will meet with technical team from different agencies concerned in the field.

The audit of DEX projects is made through the regular external (UN Board of Auditors) or internal audits (audits managed by UNDP's Office of Audit and Performance Review).

Monitoring and evaluation it is part of the oversight management exercised by UNDP over the implementation of the projects to ensure achievement of intended results. Thus, and building on current project monitoring modalities, UNDP will regularly monitor progress to ensure accountability and provide a clear basis for decision-making through: i) regular programme reporting and ii) regular liaison/update meetings with the government.

In addition to weekly visits of each municipality during the implementation period, the project will develop a set of indicators following the finalization of the assessment. A final evaluation of the project will also be conducted.

III. RESULTS AND RESOURCES FRAMEWORK

<p>Intended Outcome as stated in the Country Programme Results and Resource Framework: By 2014, good governance reforms, with specific focus on national dialogue and inclusive participation, and government effectiveness and accountability, are institutionalized at different levels</p> <p>Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:</p> <p>Locally tailored livelihoods interventions implemented in the communities surrounding Nahr el-Bared. Lebanese and Palestinian groups promoting peace building among youth active and expanding. Livelihood and recovery interventions sustained in the context of broader poverty reduction strategies</p> <p>Applicable Key Result Area (from 2008-11 Strategic Plan):</p> <p>Partnership Strategy</p>			
<p>Project title and ID (ATLAS Award ID): Recovery of Nahr el Bared surrounding Lebanese communities affected by the 2006 and 2007 conflicts</p>			
INTENDED OUTPUTS	OUTPUT TARGET	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES
<p>Output 1 Livelihoods of farmers, fishermen and SME owners improved through socio-economic interventions targeting training, technical and asset needs</p> <p><u>Baseline:</u> Poor economic conditions in the region and lack in livelihoods enhancement opportunities</p> <p><u>Indicators:</u></p> <ul style="list-style-type: none"> • Number of farmers benefiting from socio-economic interventions • Number of participants in training sessions 	<p>Target:</p> <ul style="list-style-type: none"> - Livelihoods opportunities have increased in the target area by the end of 2010. 	<ol style="list-style-type: none"> 1.1 Designing and conducting assessments focusing on fishing and agriculture sectors 1.2 Building capacities of fishing and agriculture cooperatives and enhancing their productivity 1.3 Training cooperative members and management on organisational, managerial, finance skills and assets 1.4 Providing assets to fishermen and farmers and building their managerial and technical capacities 1.5 Conducting in-depth assessments of competitiveness in the agriculture and fishing sectors 1.6 Coordinating with other livelihood actors on the field with the aim to harmonise interventions 1.9 Providing business management training to SME's 1.10 Establishing a Women's Committee for the catchment area 1.11 Distribution microfinance loans through a 	<p>UNDP</p> <p>Contracts 425,000 Grants 200,000 Materials and Goods 550,000</p>

IV. ANNUAL WORK PLAN

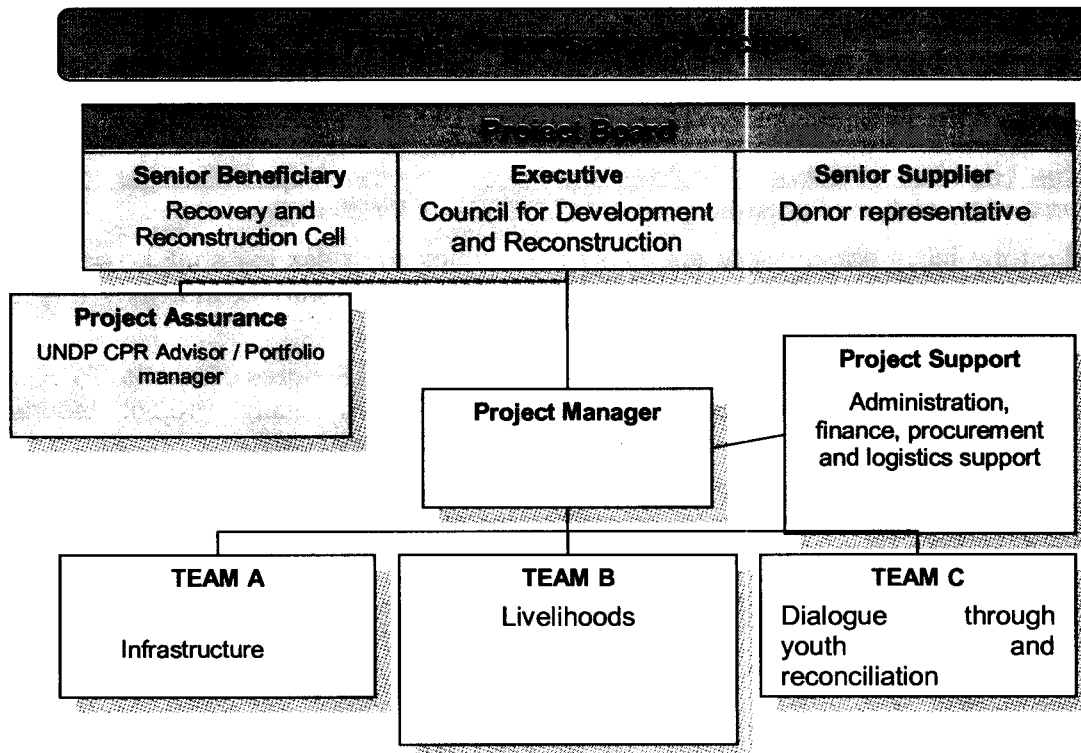
Year: 2009-2011

EXPECTED OUTPUTS	PLANNED ACTIVITIES	TIMEFRAME					RESPONSIBLE PARTY	PLANNED BUDGET		
		Q4 2009	Q1 2010	Q2 2010	Q3 2010	Q4 2010		Q1 2011	Funding Source	Budget Description
<p>Output 1: Livelihood of farmers, fishermen and SME owners improved through socio-economic interventions targeting training, technical and assets needs</p> <p><u>Baseline:</u> <i>Poor economic conditions in the region and lack in livelihoods enhancement opportunities</i></p>	<p>1. Activity Result: Support provided to farmers to restore their incomes sources, increase their incomes and improve their living conditions</p> <p>- Action: provide support and technical assistance to farmers to upgrade their assets and reduce the production costs</p> <p>- Action: implement capacity building program for farmers</p> <p>-Action: enhance the linkages of the farmers with the agricultural cooperatives</p> <p>-Action: implement capacity building program for the agricultural cooperatives</p>	X	X	X	X					
							UNDP			
								LRF	72100	125,000
									72300	350,000
									72600	150,000

<p><i>infrastructure projects completed</i></p> <ul style="list-style-type: none"> <i>Percentage of increase in income of target population</i> <p><u>Target:</u> Municipalities maintain municipal infrastructure and mobilise resources for improvements by the end of 2010.</p>	<p>4. Activity Result: Facilities for supporting the farmers access to market implemented and functional</p>	<p>X</p>	<p>X</p>	<p></p>	<p></p>	<p></p>	<p>UNDP</p>	<p>LRF</p>	<p>72100 72600</p>	<p>20,000 130,000</p>
<p>Output 3: Dialogue improved through local level interventions, particularly targeting youth</p> <p><u>Baseline:</u> Lack of dialogue between Lebanese and Palestinian youth</p> <p><u>Indicators:</u></p> <ul style="list-style-type: none"> <i>Number of your actively participating activities</i> 	<p>1. Activity Result: Summer camps gathering Lebanese and Palestinian in addition to 5 small scale projects identified by Lebanese Palestinian youth implemented.</p> <p>2. Activity Result: Campaign on dialogue and tolerance developed and implemented. -Action: conduct a perception survey on youth Lebanese Palestinian relationships -Action: Awareness campaign to promote dialogue between Lebanese and Palestinian youth implemented</p> <p>3. Activity Result: Sports activities including gathering tournament Lebanese and Palestinian youth implemented</p>	<p></p>	<p>X</p>	<p>X</p>	<p>X</p>	<p>X</p>	<p>UNDP</p>	<p>LRF</p>	<p>72100 72500</p>	<p>10,000 10,000</p>
<ul style="list-style-type: none"> <i>Number of your actively participating activities</i> 	<p>3. Activity Result: Sports activities including gathering tournament Lebanese and Palestinian youth implemented</p>	<p>X</p>	<p>X</p>	<p>X</p>	<p>X</p>	<p></p>	<p>UNDP</p>	<p>LRF</p>	<p>72300 72600 74500</p>	<p>20,000 10,000 10,000</p>

V. MANAGEMENT ARRANGEMENTS

Explain the roles and responsibilities of the parties involved in managing the project.
Please refer to the *Deliverable Description* to complete this component of the template.
Use the diagram below for the composition of the Board.



Roles and responsibilities:

The Project Manager will be primarily responsible for the planning and overall management of project activities, reporting, accounting and monitoring and evaluation. S/he will also be responsible for the supervision of the project teams and for the management of and audit of the use of UNDP resources. The Project Manager will report to the CPR Advisor at UNDP Country Office.

The Project Board approves the project and activities work-plan, ensures appropriate project appraisal and capacity assessment, coordinated auditing processes, monitoring and evaluation and validation and ensures financial and substantive oversight of the project.

The Project Team will be responsible, under the Project Manager, to deliver outputs and report on progress and results achieved. The team mainly consists of:

1. Project Manager
2. Socio-economist
3. Youth Officer
4. Engineer
5. Field Officer
6. Admin assistant

VI. LEGAL CONTEXT

If the country has signed the Standard Basic Assistance Agreement (SBAA), the following standard text must be quoted:

This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of Lebanon and UNDP, signed on (date).

Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the executing agency.

The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.